

Powering procurement value

Bringing you the future of digital procurement

Integrating procurement practices can generate huge value, but it isn't easy. For many organizations, replacing legacy systems and fixing broken processes can be a daunting challenge. KPMG Powered Enterprise Procurement can transform your procurement function, bringing simplicity, savings, visibility, and integration.

Faced with empowered customers, emerging technologies, severe periodic disruption and a battle for skills, CPOs face important questions:

- How can we simplify our overly-complex approval processes?
- What is the best way to coordinate procurement activities and save time when creating and validating requisitions?
- How can big data deliver visibility, insights, and better outcomes?
- Can we integrate procurement and business processes better?
- Does digital transformation need to be disruptive, or is there a better way?

Built on KPMG firms' business-led approach to transformation and deep functional and industry experience, Powered Procurement is an outcome-driven functional transformation digital solution delivered via solution-and-service oriented cloud technology. It helps to deliver future procurement - today.

The week it [Powered Procurement] went live, the new system was accessed by 4,000 individual users and linked into by 874 suppliers. 2,900 purchase

orders were generated and 2,800 invoices approved."

Global Banking Holding Company

Components of Powered Procurement

KPMG Target Operating Model

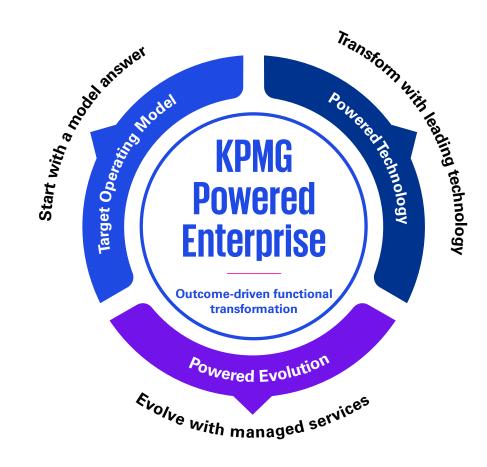
A holistic design of how your business works, the Target Operating Model includes six design layers and locks in KPMG professionals' knowledge of functional and industry best practice.

KPMG Powered Technology

Leading SaaS platforms pre-configured to reflect leading practice, are enhanced with pre-built digital assets that incorporate Al and advanced automation.

KPMG Powered Evolution

Managed services help drive improvement and realize the full value from the latest leading practices and technology innovations.



KPMG Powered Enterprise Procurement enabled by SAP

Outcome-driven functional transformation

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A model answer to help achieve results that matter

For sustainable procurement transformation, an efficient target operating model should extend beyond the traditional people-process-technology layers. The KPMG Target Operating Model includes six design layers and codifies our knowledge of functional and industry best practices

Governance

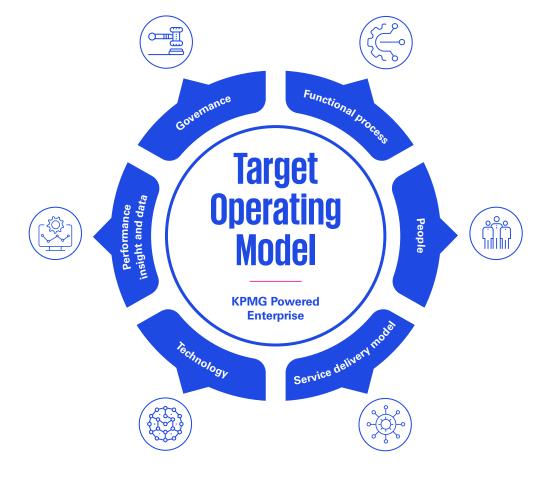
Risks, controls and security segregation requirements related to processes. Incorporates policies that help govern the processes and technologies.

Functional process

This is backbone of the Target Operating Model to which everything else relates. Incorporates leading practices, process taxonomies, process flows and maturity models that describe functional operation.

Performance insights and data

The data and analytics to inform decision making and support business performance with the related master data structures to enable these.



People

This layer intersects with Functional Process to describe who does what. It includes the roles, organizational relationships, competencies and skill requirements needed to execute all process areas.

Technology

Describes which technologies support what parts of each process, and how the technology applications are integrated.

Service delivery model

The model that defines where and by whom processes should be performed. It also describes incremental components required to run and operate a capability center.

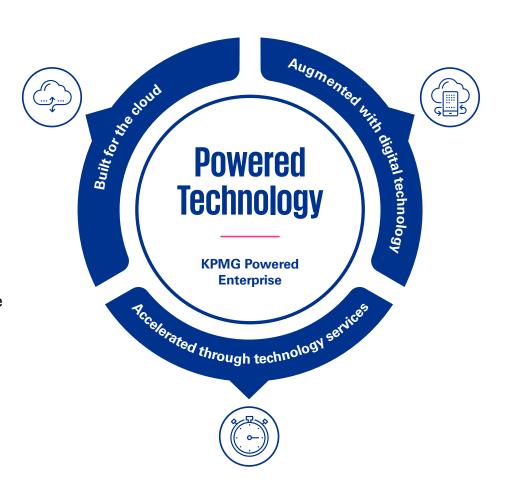
A technology-driven path to procurement transformation

Powered technology helps you realize efficient time-to-value because you start with a prebuilt SAP S/4HANA solution that incorporates our industry-specific best practices in our Target Operating Model.

From day one, you can tap into leading practices and enhance your capabilities across all of the finance processes in your industry.

KPMG professionals can leverage a shared portfolio of digital use cases that demonstrate how to enhance specific process areas. From day one, you can tap straight into leading practice and deliver, from source to contract to requisition to pay:

- Value-add, supplier centric procurement
- Forward thinking and transformative category innovation
- A customer centric buying experience
- Al driven insights and analytics
- An adaptive and agile operating model
- Hyper-efficient workforce of the future



KPMG Powered Enterprise Procurement enabled by SAP

Outcome-driven functional transformation

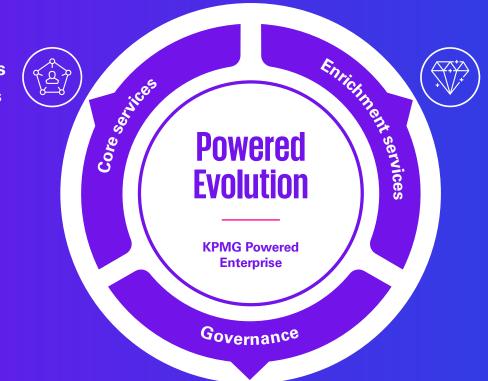


KPMG Powered Evolution—designed to help improve your business

A key advantage of Powered Procurement is Powered Evolution—an evergreen release cycle that keeps you current with leading practice and latest procurement TOM, together with the latest updates from your cloud provider. Powered Evolution's innovation goes beyond technology updates.

Core services

Keep platforms up to date with new features and functions. **Drives ongoing** innovation and value.



Enrichment services

Enhance your platform for ongoing value generation. Incorporate 'Future of' design thinking to augment Target Operating Model processes and models. Regular innovation tech and assessments.

Governance services

A robust framework and toolset suite for managing your evolution service.

Delivering results, collaboratively

KPMG Procurement transformation professionals use iterative delivery methodology and tooling. Underpinning this methodology is the Powered Execution Suite, which helps ensure consistent delivery across three key areas: program management, value management and change management.



Vision

Develop and align stakeholders around a common to validate and vision of the future document the Target Operating Model.

Validate

Leverage Powered Enterprise assets 'to-be' Target **Operating Model** design layers.

Construct

Build and test each design layer of the Target **Operating Model** using an iterative testing process.

Deploy

Deploy the solution and implement the **Target Operating** Model to users enabled for the new way of working.

Evolve

Complete post go-live support, value realization analysis, project closure procedures and transition to managed services programs, as applicable.

Powered Procurement is designed to help you:

Transform the way you run your procurement operations

Exploit new technologies for procurement value and performance

Build agile procurement functions that evolve as you grow

Drive future success with the latest procurement leading practice

Help your people adopt and embrace change

Enhance service delivery and use of data for competitive advantage

For procurement leaders looking to unlock the power of data and create new opportunities that add value to the wider business, Powered Procurement can be a digital solution that works.

KPMG Powered Enterprise Procurement enabled by SAP

Outcome-driven functional transformation



Leading practice starts today

Powered Enterprise is about functional transformation, your business' future agility, and real, long-lasting change that's repeatable across your business. It's the culmination of KPMG firms' sustained investment in technology, decades of experience in leading practice, and ongoing collaboration with clients and key industry providers. It serves to align advances in digital technology with the rapidly evolving needs of business, so your organization can find, and secure, its place in the future.

Put Powered Enterprise to work

Powered Enterprise is not just about migrating procurement to the cloud. It's about leveraging Powered's pre-built assets to transform the way you run your business and unleashing new levels of agility, insight, efficiency and performance. The value can be multiplied as you repeat success across your business.

Achieve better outcomes across various business functions:

- KPMG Powered Enterprise Cyber
- KPMG Powered Enterprise Finance
- KPMG Powered Enterprise Internal Audit
- KPMG Powered Enterprise IT
- KPMG Powered Enterprise Marketing, Sales and Service
- KPMG Powered Enterprise Procurement
- KPMG Powered Enterprise Resilience
- KPMG Powered Enterprise Risk
- KPMG Powered Enterprise Supply Chain

Meet the future with confidence

KPMG understands the full technology landscape SAP can bring to the market. We have years of experience helping clients in many sectors use it to their advantage. The future doesn't wait. Our trusted expertise in people, technology, and business-led transformation, combined with the advanced capability of SAP's digital and cloud-based ecosystem, can help guide you to the future with confidence.

Our SAP experience

KPMG brings a long history of successfully working with SAP solutions in most industries, and we are here to help you succeed. Our delivery teams have experience across SAP solutions including S/4HANA public and private cloud, SAC, Ariba, IBP, HXM, and BTP.

- 25 countries
- 5000+ SAP professionals
- 1200+ experts in the Americas

KPMG Powered Enterprise Procurement enabled by SAP

Outcome-driven functional transformation





To find out more about Powered Procurement enabled by SAP and the transformative impact it can have on your business: visit/kpmg.us/PoweredProcurement.

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