

2022 KPMG U.S. Technology Survey Report

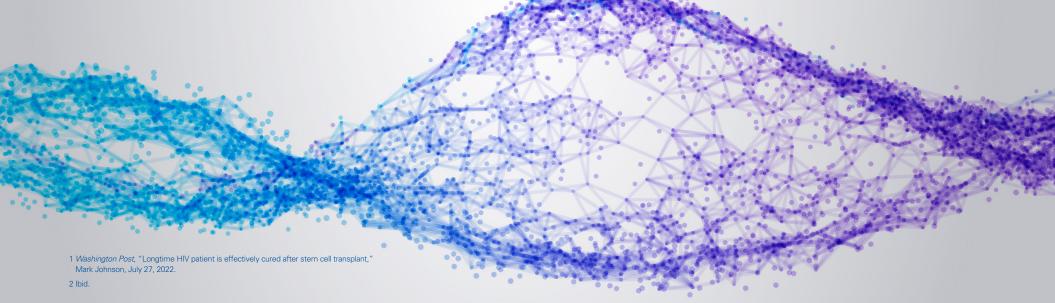


Charting a path to a brighter future

Few industries have greater promise than the life sciences industry, where cures for devastating diseases like cancer dangle tantalizingly on the horizon. Just in the past year, researchers have identified a handful of patients likely cured of HIV after receiving transplanted stem cells containing a virus-defeating mutation.1

Although the mutation is rare, these successes have raised hopes that scientists will one day be able to use gene editing to duplicate the mutation and make the treatment widely accessible to all HIV patients.²

While advances like the HIV example point to a bright future for the life sciences industry, capitalizing on the opportunity will require smart use of technology, not just in research laboratories but across business operations.



Leading on AI, but lagging in enterprise cloud

Life sciences companies already lead in using a number of advanced technologies, according to the 2022 KPMG U.S. Technology Survey.3

Fifty-seven percent of those represented in the survey report being proactive in progressing against their strategy for artificial intelligence (Al) and automation, for example, versus just 40 percent of companies in all industries.

Figure 1: Leading the way with AI & Automation—but lagging on Cloud

Percentage of organizations proactive in progressing against their strategy and continually evolving in the following areas:

	Life sciences	All companies	Difference
AI & automation	57 %	40%	+17 pts
Cyber security	52%	42%	+10 pts
Data & analytics	54%	51%	+3 pts
Emerging technologies	• 1%	4%	-3 pts
Digital transformation	40%	44%	-4 pts
Cloud	39%	48%	-9 pts

Yet life sciences companies as a group are lagging in cloud adoption, with only 39 percent proactive in progressing against their agenda versus 48 percent of all companies. (See Figure 1.) More than their counterparts in other industries, life sciences executives cite security and compliance requirements among their biggest challenges on this front.

These seemingly unaligned findings between how life sciences companies are embracing advanced technologies but falling behind in the march to the cloud may be attributed in part to a bias in the survey audience, which was made up primarily of technology professionals focused on core technology systems.

"Life sciences companies have indeed been slow in putting their core enterprise systems on the cloud, but that's largely because they've been locked into the pace adopted by the providers of their enterprise resource planning systems," observes Justin Hoss, partner, Technology industry leader, Life Sciences, KPMG in the U.S. "But their business operations have actually been moving fairly quickly with cloud adoption. Life sciences companies are using private cloud platforms to accelerate progress on patient-centric goals like building ecosystems of therapeutics and extracting new healthcare solutions from clinical research."

3 In May and June 2022, KPMG U.S. surveyed 1.052 U.S.-based, executive-level technology leaders across eight broad industry sectors about the current state of their organization's digital transformation journey, the challenges they are facing along that journey, and their planned technology investments. This report highlights the most significant differences in the survey findings for the life sciences sector relative to all sectors represented in the survey.



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cloud platforms to accelerate progress on patient-centric goals like building ecosystems of therapeutics and extracting new healthcare solutions from clinical research."

 Justin Hoss, Partner, Technology Industry Leader, Life Sciences, KPMG in the U.S.

Source: KPMG U.S. Technology Survey Report, KPMG LLP (U.S.), 2022.

A customer-centered focus for digital transformation

Compared to their peers in other industries, life sciences companies are the most likely to cite amplifying customer centricity among their primary goals for investing in enterprise technology.

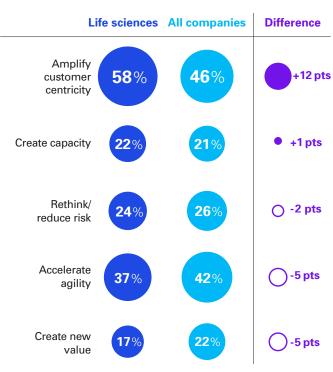
A prime example of why this value chain transformation is so critical to this industry is the growing importance of precision medicine, which considers the characteristics of individual patients—their genetics, their

environment, their lifestyle—and then targets them with treatments tailored to their unique makeup.

"Precision medicine is a different beast from a product development perspective," Hoss says. "It has sweeping implications for how therapeutics will be developed and delivered, and it is requiring that life sciences companies double down on their use of machine learning and other types of artificial intelligence." (See Figure 2.)



What is the primary goal for your organization's investment in enterprise technology?



Source: KPMG U.S. Technology Survey Report, KPMG LLP (U.S.), 2022.



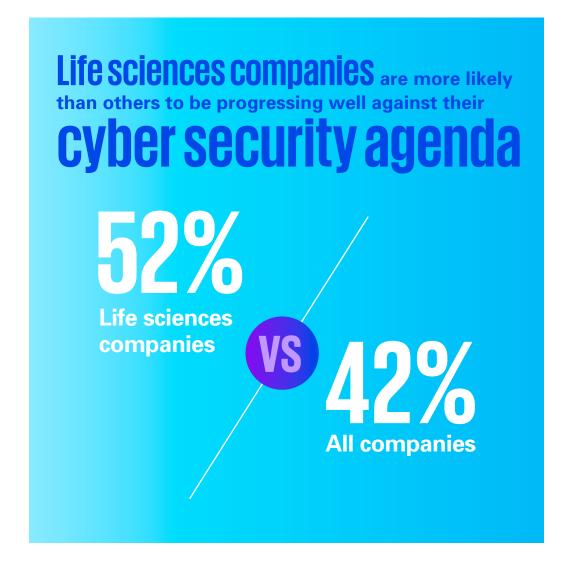


— Justin Hoss, Partner, Technology Industry Leader, Life Sciences, KPMG in the U.S.

Cyber security: The nonnegotiable foundation of digital transformation

In addition to their aggressive use of AI, life sciences companies also are more likely than others to be progressing well against their cyber security agenda, with 52 percent doing so versus 42 percent of executives at all companies. That's encouraging because an effective cyber security strategy is increasingly critical to patients and other stakeholders.

"To understand the importance of cyber security in this industry, think again about the precision medicine example," says Hoss. "Precision medicine is highly centered around gene therapies that will be very specific to the individual patient, which means doctors and life sciences companies will have extraordinary insights into their patients, potentially down to their DNA makeup. Or think about a device implanted in a patient's body that's constantly connected to the internet, telling their doctor about their heart rate, their blood pressure and other vital health signs. That's extraordinarily sensitive data linked to an extraordinarily sensitive piece of equipment. If a hacker were able to access that data, it could be used in ways the patient and their doctor wouldn't want it to be used. And if a hacker were able to shut down a pacemaker, say, or a million pacemakers all at once, it could be catastrophic."



CYBER SECURITY continued

Against that backdrop, it's not surprising that life sciences executives are more likely than others to identify the creation of new services based on Internet of Things technology as a top cyber security challenge, with 28 percent citing it as a concern, versus 17 percent of executives at all companies. Similarly, 50 percent of life sciences executives—more than those in any other industry—say their organization is planning to invest in data protection as part of their cyber security digital transformation over the next 18 to 24 months, versus 39 percent of those in all industries. On a positive note, most life sciences companies appear equipped with the talent they need to get cyber security right. Only 29 percent of life science executives cite a lack of skills as a top-three internal challenge to achieving their cyber security goals, versus 39 percent of all executives. (See Figure 3.)

Figure 3: An important focus—and head start—on cyber security

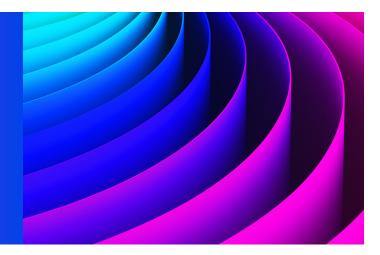
Life sciences companies are leading the way in many areas of cyber security.

	Life sciences	All companies	Difference
Plan to invest in data protection as part of overall cyber security digital transformation over next 18 to 24 months	50%	39%	+11 pts
Proactive in progressing against our cyber security strategy and continually evolving	52 %	42%	+10 pts
See lack of key skills as a top-three internal challenge to achieving cyber security goals	29%	39%	-10 pts

Source: KPMG U.S. Technology Survey Report, KPMG LLP (U.S.), 2022.

of life sciences executives identify the creation of new services based on Internet of Things technology as a top cyber

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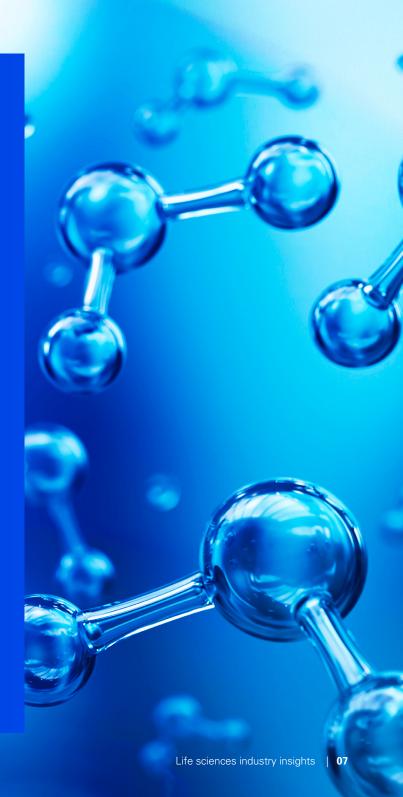
Key takeaways

Based on real-world experience with clients across the life sciences sector, and backed by experience in a wide range of leading technologies, KPMG LLP (KPMG) has identified three key ways life sciences companies can speed their digital transformation agenda, overhaul their value chain for the digital world that's springing up around them, and extract maximum value from their digital strategy.

First, life sciences companies can embrace a partnership approach to digital transformation. With so much changing so fast on so many fronts, no company can hope to navigate digital transformation on their own. Success will depend on working with a diverse ecosystem of partners that, in addition to the usual suspects such as contract research organizations, contract manufacturers, consultants and tech vendors, might include academics, futurists, and businesses from other industries. These nontraditional partners can bring fresh points of view to the challenge of digital transformation. They also can help provide life sciences companies with the financial and intellectual capital they need to become first movers in creating innovative and open ecosystems of healthcare products and services.

Second, digital transformation can't happen without a robust data architecture and data ecosystem. It's not just internal data that must be cleaned, connected, and readily accessible, either. In our increasingly digital world, life sciences companies will need to look to an array of external partners, including product distributors, healthcare providers, and even large-scale technology providers, to harness data that can inform product development and strategic decision-making.

Finally, in alignment with the sentiments expressed in the survey, life science companies will need to keep cyber security at the forefront of their digital transformation strategy. Cyber security is viewed as critical by customers, business partners, investors, and other stakeholders.



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Unlike business-only consultancies, our more than 15,000 Technology professionals have the resources, the engineering skills and experience, the battle-tested tools and solutions, and the strategic alliances with leading technology companies to help achieve your vision quickly, efficiently, and reliably. And unlike technology-only firms, we have the business credentials and sector experience to help you deliver measurable business results, not just blinking lights. We're recognized by industry analysts as a leader in advanced technologies: Al and automation, data and analytics, cyber, low-code, and more.

Our experience deploying Microsoft, Oracle, Salesforce, Workday, and other leading cloud solutions, combined with our preconfigured cloud solutions, means we're already 80 percent done before you even pick up the phone.

Whether we're helping you deploy a new technology, migrate to a new cloud platform, or outsource challenges with our managed services, you can count on us to deliver—fast.

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