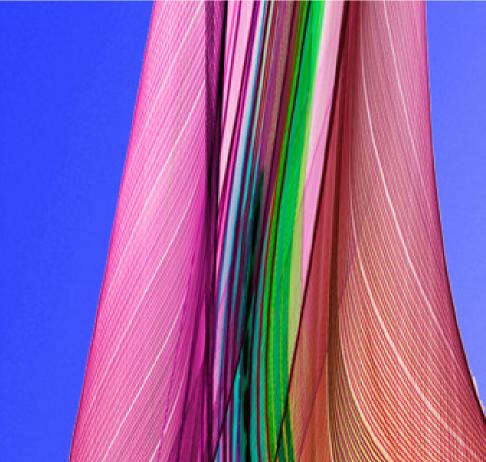
Intelligent forecasting means integrated forecasting



Fully integrated data and predictive models unlock valuable, trusted insights

Advanced, intelligent forecasting is a powerful capability that enables data-driven decisions to better manage the complex operations of an enterprise.

But unlocking that capability—and the increased accuracy, speed, and value that intelligent forecasting can deliver—means integrating advanced forecasting techniques across all business operations and working from a unified data foundation.

The challenge

Forecasts use disparate data sources, analytical models, and business rules, requiring timeconsuming reconciliations across business units and producing insights that are disconnected and less trusted—across the three core forecast needs: strategic, tactical, and operational.

The opportunity

Working from unified data and advanced predictive models that are consistently connected can deliver powerful insights and fully integrated intelligent forecasts that continue to "learn" and further enhance their value.



Integrated intelligent forecasting—The synergy Advanced predictive techniques

Enhanced data and signals



Transformed

Enterprise

Powered by unified/

synchronized data sources

Automation

Consistent results across different business processes



Integrated forecasting

Key attributes

Intelligent forecasting

and operational decisions

Successful execution of integrated intelligent

The journey

forecasting will steadily transform your planning process:

From

Multiple, siloed forecast processes and outcomes

Different forecasts using separate forecasting techniques and platforms

limited visibility to algorithms

Multiple "black box" solutions with

and no/limited use of external data

Underutilization of internal signals

Manually intensive operations

To

Integrated forecast outcomes that extend to downstream processes and other interconnected forecasts

Forecasts share similar algorithms and data inputs where appropriate

and understandable

Algorithms are accessible

universe derived from relevant internal and external signals

Models leveraging wider signals

Automated and robust operations

Integrated forecasting framework Here's a high-level example of how integrated forecasting can deliver a wide range of

insights across different business functions. In this case, connected forecasts range all the way from strategic investment modeling to fulfillment reporting for operations.







Strategic Finance

• 12-month sales & margin forecasting

Periodic sales by BU

Cash forecasting

Pricing strategy

Sales

- Volume Supply chain

Customer/geography plans

Weekly orders forecasting

Inventory optimization

- **Internal Data**
- **Data Foundation**

Production planning

External Data

Line production

Fulfillment

Bringing possibility to reality:

learning-based modeling approaches that

improved forecast accuracy by over 40%

Consumer and Retail Corporate earnings and margin: Machine

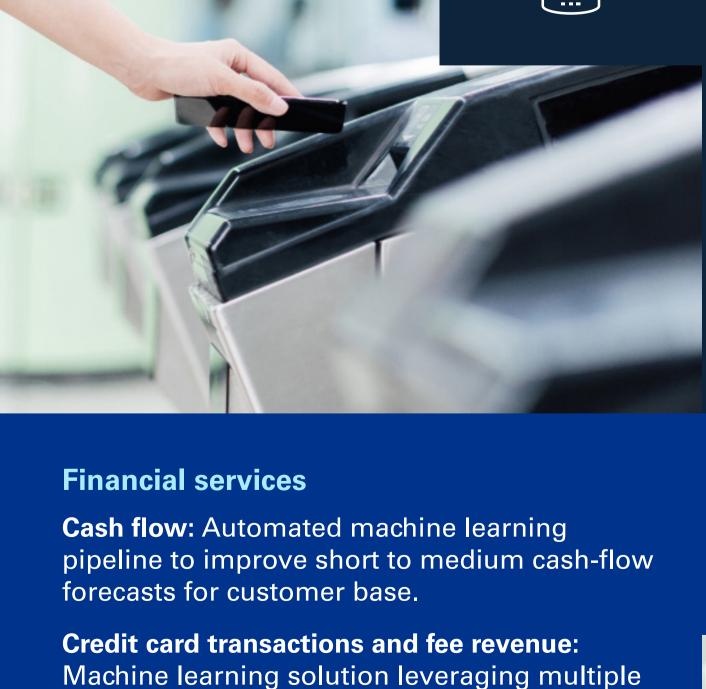
Intelligent forecasting solutions that we've delivered across industries

Consolidated revenue, COGS, margin: Integrated intelligent forecasting model comprised of multiple areas (sales, COGS,

raw materials, demand volume) Store-level sales by product: Daily forecasting engine to improve daily product-level store-level sales forecasts.







of existing modeling solution to improve accuracy from current 70%–80% to ~99%. **Project cost forecasting:** Development of

machine learning techniques with new

cross-cost-component models to improve forecast accuracy by more than 50%.

over 30,000 internal and external signals.

Product category demand: Augmentation

models and external signals that resulted in

sustained monthly accuracy of over 98% over a 12-month period. Payment transactions volume and revenue:

Automated suite of models to more accurately forecast transaction volume and revenue across 200 countries.

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